

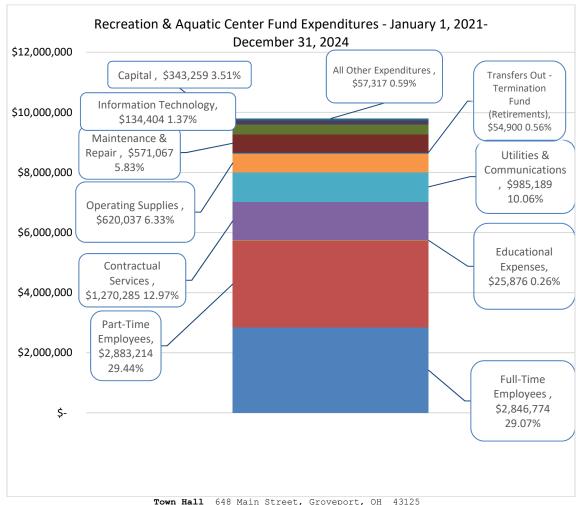
To: Mayor, Members of Council and City Administrator

From: Jason Carr, CPA, Finance Director

Date: April 7, 2025

RE: Recreation & Aquatic Center Fund Cost Analysis

Ordinance No. 2025-002 provides for establishing membership fees for the Recreation Center thereby amending the existing fee schedule set forth in Ordinance No. 2019-018. Historically, both the Recreation Center and the Aquatic Center operate at a loss, whereas receipts from operations (i.e. memberships, daily pass sales, fitness classes, etc.) are not sufficient to cover operating expenses (i.e. salaries and benefits, materials and supplies, contractual services). The City has not performed a review of Recreation Center membership fees for over fifteen (15) years and based on annual inflation, operating losses have increased significantly since 2016. This memo provides information regarding expenditure types with the following chart providing a historical summary for the period January 1, 2021 through December 31, 2024:



The following table supports the chart on the previous page for the period January 1, 2021 – December 31, 2024:

Year Ended December 31,	2021	2022	2023	2024	Total	% of Total
Full-Time Employees	\$710,690	\$703,497	\$666,106	\$766,480	\$2,846,774	29.07%
Part-Time Employees	545,836	553,954	775,493	1,007,932	2,883,774	29.44%
Educational Expenses	5,815	4,422	7,088	8,551	25,876	0.26%
Contractual Services	248,637	287,398	334,277	399,973	1,270,285	12.97%
Utilities & Communications	236,065	270,385	256,097	222,642	985,189	10.06%
Operating Supplies	72,600	146,627	192,527	208,284	620,037	6.33%
Transfers Out – Termination Fund (Retirements	12,900	22,000	20,000	0	54,900	0.56%
Maintenance & Repair	128,978	114,278	116,108	211,702	571,067	5.83%
Capital	0	0	227,927	115,332	343,259	3.51%
Information Technology Support	35,616	32,519	26,995	39,274	134,404	1.37%
All Other Expenditures	16,627	11,737	7,409	21,544	57,317	0.59%
Total	\$2,013,764	\$2,146,817	\$2,630,027	\$3,001,714	\$9,792,882	100%

The following table is a breakdown of each expenditure category for the period January 1, 2021 – December 31, 2024:

FULL-TIME AND PART TIME EMPLOYEES						
Year Ended December 31,	Gross Salaries – Full-Time	Total Employees – Full-Time	Gross Salaries – Part-Time	Total Employees – Part-Time	Total Gross Salaries	Total Employees
2021	\$420,456	12	\$452,572	109	\$873,028	121
2022	413,668	13	468,845	105	882,513	118
2023	368,924	7	651,203	148	1,020,127	155
2024	427,304	7	844,570	143	1,271,874	150
Total	\$1,630,352	39	\$2,417,190	505	\$4,047,542	544

The growth in employee expense for part-time employees between 2022-2023 is based on Council directive to increase the level of part-time lifeguards and aquatic staff for security purposes. The increase in employee expense for full and part-time employees between 2023-2024 was attributed to the salary study performed (and adoption of the City's Compensation Plan) toward the end of calendar year 2023 and implemented January 1, 2024.

The next three (3) largest categories of expenditures associated with the operation of the Recreation and Aquatic Center is Contractual Services (12.97%), Utilities and Communications (10.06%) and Operating Supplies (6.33%) for the period January 1, 2021 – December 31, 2024. The following tables provide a breakdown these categories for the period January 1, 2023-December 31, 2024:

CONTRACTUAL SERVICES				
Description	YTD 12/31/2024	YTD 12/31/2023		
Cleaning Services	\$241,750	\$178,693		
Contractual Instructors	83,833	84,581		
Liability Insurance	22,001	22,258		
Maintenance Contracts	16,447	11,694		
Computer Software	13,124	9,709		
General Office Expenses	9,658	14,385		
Timekeeping System	5,602	4,078		
Floor Mats	4,225	2,969		
Drug Testing	1,892	2,820		
License & Inspections	1,442	3,090		
Total	\$399,973	\$334,277		

Between 2023 and 2024, an increase of \$65,696 was recognized and primarily attributed to cleaning services (increase of \$63,057). The City went out to bid in 2023 and received once complete response from the current cleaning company, Corvus Janitorial Services.

UTILITIES AND COMMUNICATIONS				
Description	YTD 12/31/2024	YTD 12/31/2023		
Groveport Utilities	\$83,972	\$100,076		
Electric Natural Gas	79,468 41,163	106,130 30,560		
Phone System and Cellular Phones	9,674	8,494		
Fiber (Internet)	5,613	7,723		
Cable	3,448	3,132		
Total	\$223,338	\$256,097		

Budgeted and actual costs within the utilities and communication cost category are fixed costs that cannot be renegotiated. Costs decreased between 2023 and 2024, however, a general increase has been budgeted of 5% for the 2025 budget.

OPERATING SUPPLIES				
Description		YTD 12/31/2024		YTD 12/31/2023
Pool Pumps and Repairs		\$67,965		\$19,494
Office Supplies		50,310		53,615
Indoor & Outdoor Pool		49,468		59,444
Chemicals				
Repair Supplies		28,394		0
HVAC Repairs		9,088		0
Roof Repairs		3,059		0
Program Supplies & Repairs		0		59,974
Total		\$208,284		\$192,527

Operating supplies increased \$15,757 between 2023 and 2024 with many costs were recategorized in the 2024 and future budgets to the general supplies' category. Operating supplies in the 2025 budget consist of the following cost categories:

2025 Operating Supplies Budget Description	1	Budget 12/31/2025
Office Supplies		69,840
Indoor & Outdoor Pool Chemicals		28,250
Program Supplies		58,500
General Facility Repairs		12,500
Pool Equipment		43,380
Total		\$212,470

A description of the largest expenditures included above as follows:

Office Supplies – Custodial (\$33,000), general maintenance (\$10,000), and office supplies (\$20,000) comprised the largest expenditure types in this category.

Program Supplies – Expenditures include supplies necessary for all programs and events provided by the Recreation Center, such as fitness classes, lifeguard appreciation initiatives, fishing derby, punt, pass and kick, staff appreciation, sporting camps awards, shirts, jerseys, and equipment.

Pool Equipment – Miscellaneous equipment that is not considered a capital asset include Pool Vacuum (\$20,800) and shade umbrellas (\$16,500).

SUMMARY: For the period January 1, 2021 through December 31, 2024, full and part-time payroll expense comprised 58.51% (\$5,729,988) of the total costs paid by the Recreation and Aquatic Center Fund of \$9,792,882. Over this same period, the average merit increase was 3.75% for full and part-time employees, and there is an expectation the City will see an increase in health insurance costs as the two-year contract ends December 31, 2025 and is renegotiated.

The necessary investment in the Recreation and Aquatic Center to maintain the building and premises is expected to increase based on age and therefore future budget expectations include increases in maintenance and repair. The Administration will continue to manage costs and prepare future budgets based on available resources.